On behalf of the Board of Directors we are pleased to present the Annual Report for the year ended 30th June 2021.

COVID-19 and the continuing economic uncertainty as well as the government's position rapidly shifting has made this another difficult year for all businesses and consumers. Constant changes now seem part of the norm unfortunately! We are, however, very pleased with this year's bottom line of \$119,159 profit.

On December 24th, 2020, I became the Secretary manager of Club Scotts. The move into my current role amid new restrictions including the mandatory QR signing was a daunting challenge initially, whilst at the same time providing a single focal point for my staff and the board. By modifying operations to adapt to this changing economic landscape we have grown together throughout this process and achieved a lot that we are all proud of.

The management, administrative, bar, cleaning and greens staff have, as always, made an outstanding contribution to the continued success of the Club during these difficult unprecedented times. Watching the team come together at all levels and working with a board that needs to be commended on its forward thinking, has made my job so much easier with everyone on side and paddling in the same direction.

Before Covid, the country had already been experiencing devastating economical and personal tragedy. March 2021 delivered the worst flooding our state has experienced in decades, with the government declaring several natural disaster zones affecting regions from the North Coast to the Sydney metropolitan area in the south. The club was affected by the March floods where flood restoration work needed to be done to the carpeted areas of the northwest end of the club. All work was covered by our insurance.

And before the March floods, the country was still recovering from the horrendous and tragic 2019-2020 bushfires dubbed "Black Summer".

As a result of these tragic natural disasters the government identified the importance of community disaster preparedness and has provided many opportunities for businesses across many categories to apply for grants to address those very significant needs within communities. In May this year we found out that the club was successful with an application for a grant that I submitted back on 11th December 2020 with the help of many members of our community, to purchase and install a generator at the club for the purpose of not only future proofing our venue but more importantly our local community for disaster preparedness. Community Disaster preparedness is an ongoing concern for the club, and we are working toward becoming an official Emergency evacuation centre. Getting the generator over the line was a positive step towards achieving that.

The policy of providing improvements continued this year with essential repairs to the roof being undertaken, deep cleaning of the cool rooms and bar areas, replacement of fence along west street and the upgrading of our POS system, multiscreen and our internal public address system. We also switched phone and internet providers which enabled us to upgrade our hardware to improve and modernise communications. (Albeit the new phone system has taken a bit of getting use to). We have also installed more CCTV cameras throughout the club, a big new screen TV, upgraded our website, purchased a coffee machine and a new BBQ for future social events.

Our support of the community and charitable organisations has continued at the same levels as in previous years, by either financial support or the provision of facilities for fund raising activities and meetings.

Finally, to you, the members, thank you for your support this year even though there haven't been the usual Meat raffles and members draws. It has been a challenging year for all of us. It has been very disheartening refusing entry to our loyal members based on their medical status. I would sincerely like to thank our community for generally taking these restrictions, closures, and mandates, in their stride!

Our sympathy and condolences are extended to those members who lost loved ones during the year. To our long serving green keeper Gary Witte, on behalf of the club and all its members we wish you and those others experiencing health problems a speedy recovery.

Vanessa Barbour

CEO

.